Supporting children, young people and families

FSN ANNUAL IMPACT



REPORT

2025-2026

“Creating space where children, young people and families are inspired and supported to flourish”

Contents

1. Report from the Chair Of Trustees 3
2. Treasurer’s Report 4
3. Welcome from the CEO 5
4. Our Whole Family Wellbeing Approach 6
5. Year at a glance 7
6. Delivering Our Strategy 8
7. Partnership and Community Impact 16
8. Governance 17
9. A Heartfelt Thank You 18
10. Looking Ahead 19



CHAIR'S REPORT



The past year seems to have flown by as we have been so busy with exciting plans moving FSN forward. It has been a privilege to be able to work with our new Chief Executive and Angelica and I have developed a good and fruitful working relationship not only benefiting FSN but also us as people.

We have taken the time with the Board, Staff and Volunteers to look at 'Who is FSN?', 'What are its mission and aims?', 'Can we be sure we are meeting not only the needs of our current users but those who may need our help and support and services in the future.' This has been a very worthwhile exercise which has cascaded right through the whole organisation so everyone has had the opportunity to be heard and their views taken on board.

The last year has been busy and following on from our strategy session last Christmas we have taken the time setting the foundations to make sure that we are ready to face any future challenges, meet the needs of our local communities, provide support services and care where and whenever it is needed. This coming year is already looking to have some exciting and new challenges for us all which with our team we will be able to meet positively.

Sadly with every annual meeting there is the point where we have to say 'goodbye' to some of our team and this year is no different in terms of the Board. I would like to say thank you to Hayley who has finished her term of office and is stepping away; her input has been helpful and challenging in a positive way and we will miss you. We are also saying goodbye to Martin who has been a Board member since the early 2000s and as a House Parent since 1985, and so has seen us through all the changes over the past 41 years. I have particularly valued his knowledge and input in the nearly 10 years I have worked with him and he will be truly missed by all. I hope that he will still have some involvement which I will talk about during the Annual Meeting.

I would like to thank all the Staff and Senior Management Team for their efforts and hard work throughout the year; they all go above and beyond to deliver our services, the Volunteers without whom we would not be able to function as effectively and efficiently, the Board who all put so much time and support into FSN at all levels using their vast experiences and expertise to also help secure FSN's future. We have a great team and I feel incredibly proud to be the Chair of the Board at this time.
Here's to another busy, successful and exciting year for our FSN Team!

Judy Rogers
FSN Chair of Trustees

TREASURER'S REPORT

The 2025–2026 financial year has been one of continued growth and financial stability for FSN. Despite ongoing pressures facing the voluntary sector, including increasing demand for services, rising employment costs and wider economic uncertainty, the charity has remained financially resilient and well positioned to continue supporting children, young people and families across our communities. During the year, FSN generated a total income of £1.99 million, an increase of almost £200,000 (10%) compared with the previous year. This growth reflects continued confidence from our funders, commissioners and partners, alongside strong performance across our nursery provision, charitable activities and community-based services.

Total expenditure during the year was £1.95 million, with the majority of expenditure invested directly into delivering charitable services. As a people-focused organisation, staffing continues to represent our largest investment, ensuring children, young people and families receive high-quality support from skilled and experienced professionals. Staff costs accounted for approximately 74% of all charitable expenditure, demonstrating our commitment to investing in frontline delivery.

The charity recorded a net surplus of £61,323, which included an unrealised gain on our investments of £16,773, increasing total Reserves from £1.77 million to £1.83 million. Restricted Reserves fell from £446,015 to £378,374 reflecting Project Expenditure. Cash balances also strengthened during the year, increasing by £87,129, reflecting the increased Reserves supporting our ability to invest in future development and respond to emerging community needs.

Alongside maintaining strong financial governance, we continued to invest in our buildings, facilities and designated reserves to ensure the long-term sustainability of the organisation. The Trustees remain committed to balancing investment in current service delivery with maintaining sufficient reserves to safeguard the future of the charity and respond to future opportunities and challenges.

As we look ahead, our focus remains on strengthening income diversification, securing long-term funding, investing in innovation and ensuring every pound entrusted to FSN delivers the greatest possible impact for children, young people and families.

John French
FSN Treasurer

WELCOME

FROM THE CEO

It is a privilege to write my first Annual Report as Chief Executive of The Fellowship Of St Nicholas and to reflect on a year that has been both personally and professionally rewarding. In a short time, I have been deeply inspired by the compassion, resilience and commitment of our staff, volunteers and Trustees, and moreover by the trust placed in us by the children, young people and families we serve.

This has been a challenging year for the charitable sector, with increasing financial pressures, growing complexity of need and a more competitive funding environment, yet FSN has continued to respond with creativity, collaboration and hope. A significant milestone has been the formal adoption of our Whole Family Wellbeing approach, strengthening a philosophy that has always been at the heart of FSN: that children and young people thrive when families and communities are supported to flourish alongside them.

I am enormously grateful to our Senior Management Team, Board of Trustees, staff, volunteers, partners, funders and supporters whose dedication makes our work possible every day. As we look ahead, we do so with confidence and ambition, building on FSN's proud history while embracing new opportunities to extend our reach and deepen our impact. I feel incredibly proud to lead this remarkable organisation and look forward to continuing our journey together, creating stronger families, stronger communities and brighter futures where every child, young person and family can feel safe, valued, supported and able to flourish.



Angelica McMillan

CEO

4. Our Whole Family Wellbeing Approach

This year marked an important milestone as we formally adopted our Whole Family Wellbeing approach. Whilst this is not new work for FSN, it provides a clear framework that brings together all of our services under one shared vision.
We recognise that children and young people thrive when others around them are supported, confident and connected. By working with the whole family, alongside schools, health professionals and community partners, we help create the conditions that enable the lasting change our children deserve.
Rather than responding only when problems arise, we seek to intervene early, build resilience, strengthen relationships and empower communities to use their strengths to flourish together.



5. Our Year at a Glance

This year has been one of growth, learning and purposeful development for FSN as we continued to strengthen our commitment to supporting children, young people and families at the earliest possible stage. We know that early intervention lays the strongest foundation for lifelong wellbeing, and this principle has shaped our work throughout the year.

Our Early Years provision has remained central to this ambition. Through the dedication of our nursery teams, Family Support Worker and Inclusion Specialist Practitioner, we have continued to embed our approach. By building trusted relationships with families, we are able to identify challenges early and provide timely, compassionate and empowering support that promotes healthy development and strengthens family resilience.

Alongside service delivery, we have invested in listening and learning. By bringing together feedback from children, families, staff, volunteers and partners with robust thinking and evidence, we have developed our new 2026–2031 Strategy and formally adopted our Whole Family Wellbeing Framework. This provides a shared vision across every FSN service, recognising that children flourish when parents, carers and communities flourish alongside them.



Every number in this report represents a person. A child who felt safe, a young person who found their voice, a parent who discovered hope, or a family who realised they were not alone. These figures tell the story of the compassion, commitment and partnership that define FSN.

Throughout the year, children and young people consistently reported improvements in confidence, resilience and self-esteem following participation in FSN programmes. These outcomes reinforce our commitment to delivering evidence-informed, relationship-based support that helps young people develop the emotional wellbeing and life skills needed to cope with challenges.

6.Delivering Our Strategy

Early Years

FSN's three nursery settings continue to give children the strongest possible start in life through high-quality early education, nurturing relationships and a Whole Family Wellbeing approach. Our teams create safe, inclusive and stimulating environments where children can thrive while ensuring families receive the support they need during these vital early years.
Working closely with parents and carers, ISEND, Speech and Language Therapy, Health Visiting and other specialist services, we ensured children received timely, personalised support, with every child identified with SEND benefiting from regular Support Based Plan reviews. 7% of children and their families were supported through Children's Services, highlighting the important safeguarding role our nursery teams play.

A key achievement this year was the successful Ofsted inspection of St Nick's Nursery, which recognised the outstanding relationships between staff, children and families, alongside the quality of teaching and care. This achievement reflected the professionalism and resilience of our team during a period of organisational change.
Alongside delivering excellent early education, we continued to strengthen safeguarding, quality assurance and workforce development while working closely with families and partner agencies. Together, we are helping every child feel safe, valued, included and ready to flourish in school and beyond.



Working with Young People

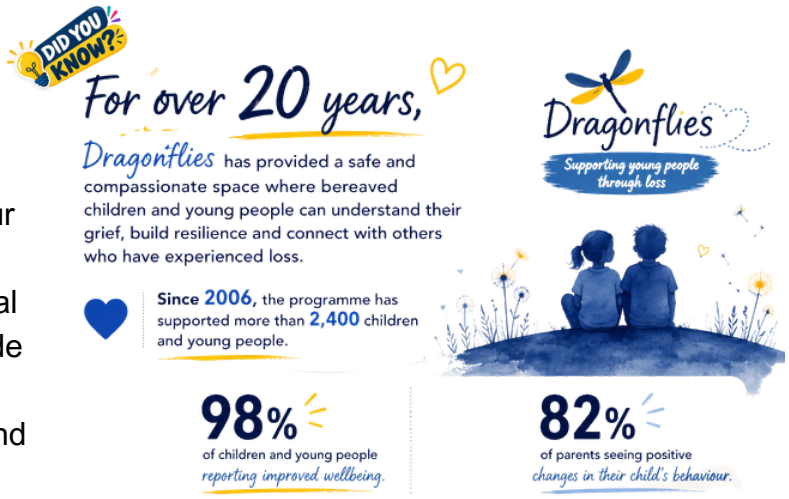
Supporting young people to thrive remains one of FSN's strategic priorities. Through our Youth Work projects, Dragonflies bereavement service and My Time emotional wellbeing programme, we continue to provide early intervention that helps children and young people build confidence, resilience and positive mental wellbeing.
As the needs of young people continue to evolve, we have developed a new five-year strategy aligned with the National Youth Strategy. Shaped by our Whole Family Wellbeing approach, it recognises that:

connection builds protection, while isolation increases risk

My Time - *Building emotional wellbeing* and psychological resilience

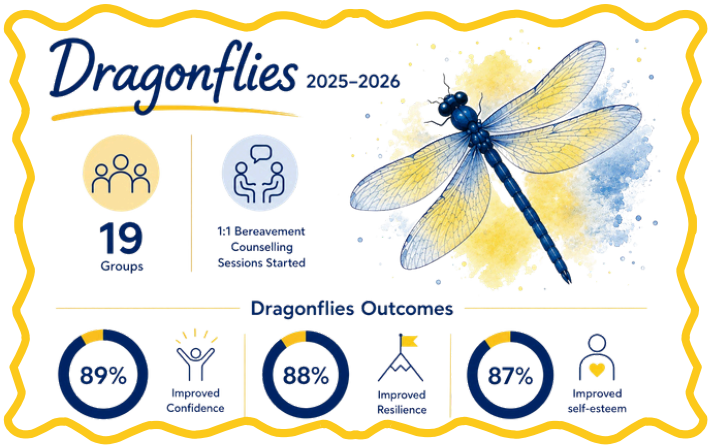
This year, we reviewed and strengthened our My Time programme to ensure it continues to meet the changing needs of children and young people. Working alongside a local Neuropsychologist, we are refining our referral pathways and assessments, helping ensure young people receive the right support at the right time.

The review highlighted increasing numbers of children experiencing anxiety, emotional regulation difficulties, ADHD, autism and challenges with friendships and school engagement. In response, we are developing a new psychoeducational model tailored to children and young people with SEND. This will help them better understand their emotions, behaviours and strengths, while equipping families with practical strategies to continue learning at home.



Dragonflies

This year, we strengthened the therapeutic foundations of Dragonflies by introducing more comprehensive assessments and personalised support plans, ensuring every child receives support tailored to their individual needs. We also expanded the service to include one-to-one bereavement counselling, alongside our established group programme and dedicated guidance for families.





Bexhill Youth Project (BYP)

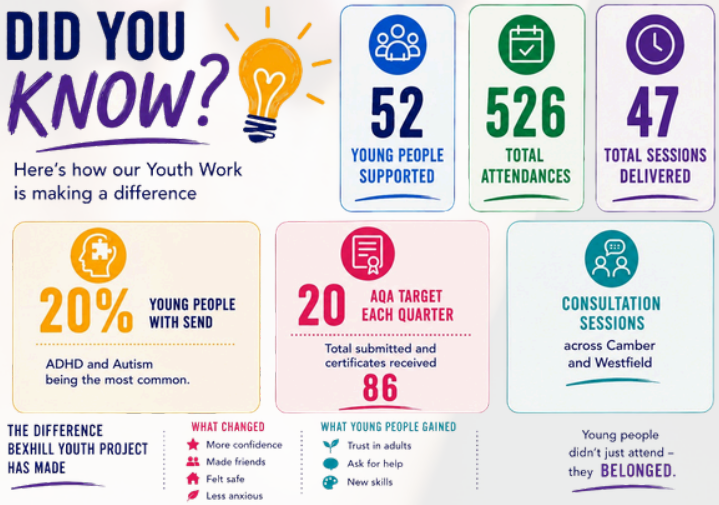
This year, the Bexhill Youth Project offered far more than activities; it provided a place where young people felt safe, valued and able to be themselves. Through trusted relationships and a welcoming environment, they built confidence, formed meaningful friendships and developed the resilience to navigate the challenges of adolescence. As one young person shared, *"It changed my life,"* while another simply said, *"I felt safe every Wednesday."*

Young people reported reduced anxiety, increased confidence, stronger friendships and a greater sense of belonging. Wellbeing scores improved significantly, reflecting the positive impact of consistent support, trusted adults and opportunities to connect with others.

When the project faced the possibility of closure, young people spoke passionately about the fear of losing a place where they truly belonged. Their voices demonstrated that quality youth work is about far more than activities—it creates connection, hope and lasting relationships. Thanks to the generosity of an anonymous donor, this vital service will continue for another year.

"For some young people, the greatest difference we can make is simply being there, week after week, year after year"
Youth Worker

Across our Youth Work, sessions are shaped by young people and offer opportunities to build confidence, relationships and new skills through arts and crafts, cooking, sport, workshops and community activities. The project has also extended its reach into rural communities through pilot programmes and consultation activities in Camber and Westfield, helping young people have a voice in shaping local youth provision.
These activities have enabled strengthened relationships with Camber and Westfield Parish Councils. The project has also invested in future youth provision through a ten-week programme for seven trainee youth workers, combining practical experience, three training packages and AQA accreditation. Together, this work is creating accessible opportunities for young people to connect, achieve, develop skills and feel part of their communities.



Health and Wellbeing Community Hubs

FSN believes strong communities are built through partnership. As a key partner in the Health and Wellbeing Community Hubs, alongside Education Futures Trust and The Pelham, we have continued to provide an accessible front door to practical support, health and wellbeing guidance and opportunities for people to connect within their local communities.

Over the past three years, this partnership has welcomed 171,000+ visits, and been supported by 115 volunteers contributing an average of 82 hours each week. Together, we are reducing barriers to support, strengthening community resilience and helping prevent problems from escalating.

By working closely with health, voluntary and community partners, the hubs contribute to reducing health inequalities and improving wellbeing, reflecting FSN's commitment to prevention, collaboration and our Whole Family Wellbeing approach.



Health and Wellbeing Coaches

This year, FSN's Health and Wellbeing Coach service continued to demonstrate the power of prevention, personalised support and community connection in improving health outcomes. Working closely with Primary Care Networks, GP practices and other health professionals, the service empowers adults living with long-term health conditions to take greater control of their health, build confidence and make lasting lifestyle changes.

Participants accessed a wide range of support, including healthy lifestyle groups, long-term condition management, diabetes education, women's health, mindfulness, healthy eating and peer support. Many reported improvements in overall wellbeing, physical activity, self-care and confidence in managing their own health.

A key strength of the service is its "no wrong door" approach. Individuals were connected to community activities and specialist services through hundreds of onward referrals to organisations

FSN Pantry

The Pantry is far more than a food support service; it is often the first point of contact between families and FSN. Providing a welcoming, non-judgemental environment, it offers practical help while building trusted relationships that enable families to access wider support.

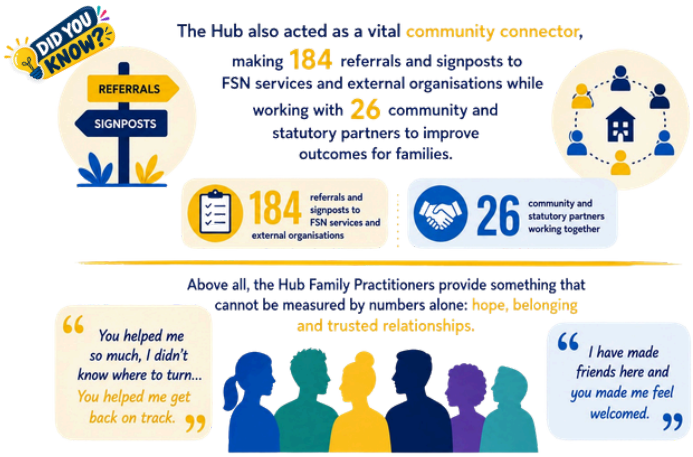
During the year, 158 families received support, with around 40 families accessing the Pantry each week.

Through trusted conversations, families were connected to services including family support, housing advice, health and wellbeing coaching, family learning, early years provision and the Temporary Accommodation Hub, alongside specialist community partners.

The Hub – Temporary Accommodation Project - Restoring Hope and Stability

FSN's Temporary Accommodation Hub continued to provide practical, relational and whole-family support to families experiencing homelessness or living in temporary and refuge accommodation across Hastings, St Leonards and Eastbourne. Families facing housing insecurity are often managing far more than the loss of a home, including financial hardship, poor mental health, disrupted education and social isolation. The Hub responds by offering a welcoming community where families can share meals, build friendships, access play opportunities and receive personalised support from trusted staff and partner organisations.

Through Whole Family Wellbeing assessments, we supported families with housing, finances, benefits, education, parenting and emotional wellbeing, recognising that these challenges are deeply interconnected.
The impact has been significant. **96%** of families reported improved housing outcomes, **93%** of parents and carers experienced improved mental wellbeing, and 118 one-to-one support sessions provided tailored help to families navigating complex circumstances. Support was delivered through community hub sessions, individual appointments, outreach visits and remote contact, ensuring families could access help in ways that suited their needs.



When times are tough and challenges seem unending, FSN is a place for the weary.

Staff at FSN from managers to volunteers are all passionate about people with a wealth of knowledge and experience, for you to access in those times when the destination seems uncertain.

From laughing over coffee, to crying in a small room, the FSN team truly cares, and they want to help.

I don't know where my family might be if we did not have the support that FSN provides, and I don't have to worry because I know they will help if things get tough.

One day I won't come here anymore, but I will remember forever how much the staff at FSN cared for me and how much they have helped me to feel whole again.

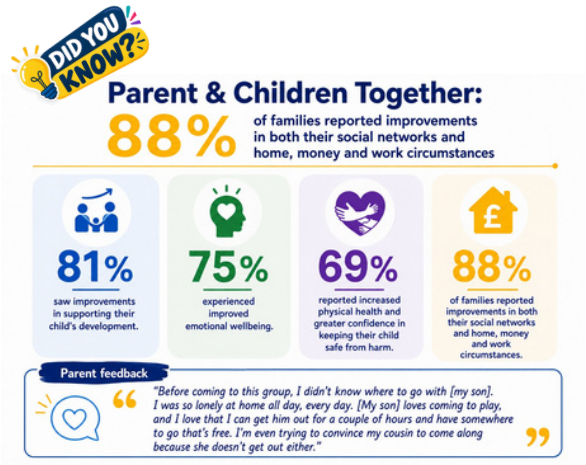
Thank you to the managers and to the volunteers and to everyone who has a hand in making this place feel so special!

PACT (Parents and Children Together)

PACT supports parents of young children to build confidence, strengthen family relationships and develop practical parenting skills through group sessions, home visits and personalised support. During 2025/26, the programme worked with **16 families**, delivering **78 sessions** with **296 attendances**.

The impact of this work is significant, and our PACT Practitioner utilises a non-judgemental, compassion-filled and nurturing approach to ensure parents feel empowered to attune to their child's needs. Importantly, no family experienced a decline in any outcome area. PACT continues to reduce isolation, strengthen parenting confidence and help families create safe, nurturing environments





Family and Adult Learning
Supporting Families to Learn and Thrive

Throughout the year, FSN's Family and Adult Learning programmes empowered parents and carers to build confidence, develop practical skills and support positive change within their families. **95** families completed courses and workshops, **41** parents and carers achieved accredited qualifications, and 6 gained AQA Unit Awards, supporting progression into volunteering, further learning and employment.

One of the year's most inspiring developments emerged through our **ESTAR Skills Booster Programme**, which became much more than a literacy project. Subsequently, a consultation designed and facilitated by an FSN Social Work student, provided a safe space for families to reflect on their experiences, share their stories and identify the changes they had achieved through their journey with FSN. Their insights were captured in a powerful infographic illustrating how our Whole Family Wellbeing approach supports families at different stages of life and continues to shape the development of our services.

Our Workforce

At FSN, our greatest strength is our people. This year, an average of **75 dedicated staff** worked across our centres and communities, delivering compassionate, high-quality support to children, young people and families. Every day, they bring professionalism, kindness and an unwavering commitment to helping people overcome challenges and flourish.






A defining moment this year was bringing colleagues together to shape FSN's new Mission, Vision and Values. Through a dedicated staff workshop, colleagues from across the organisation shared their experiences and aspirations for the future. Their contributions revealed a remarkable unity of purpose, with recurring themes of compassion, belonging, inclusion, hope and empowering families. These conversations directly informed the values and strategic direction that will guide FSN from 2026 onwards, ensuring they genuinely reflect the people who deliver our services every day.

Staff Survey

We also invited colleagues to share their experiences through our annual Staff Survey, with **68%** participating.





Throughout the year, we invested in staff wellbeing and development, achieving the **Silver Wellbeing at Work Award from East Sussex County Council** and reflecting our commitment to ensuring our people feel valued, supported and able to thrive.

Volunteers

Our volunteers remain at the heart of FSN, giving generously of their time, skills and compassion to support children, young people and families. This year, 35 active volunteers contributed an incredible 2,508 hours across our centres and community services, providing far more than practical help. They offered friendship, encouragement and hope, often becoming a trusted source of support during difficult times.

Volunteering also transforms the lives of those who give their time. Many developed new skills, grew in confidence and progressed into further volunteering, education or employment. Their commitment strengthens not only the families they support but the wider community, demonstrating that volunteering creates lasting benefits for everyone involved and remains an essential part of FSN's mission to help communities flourish.





Our volunteers also offer wisdom, expertise and insight. Their lived experience strengthens every aspect of our work. Whether supporting families directly or working behind the scenes, they help create stronger, more connected communities. This year, we were proud to achieve the Investing in Volunteers quality standard for the third consecutive renewal, recognising our commitment to providing an outstanding volunteering experience. Many volunteers begin their journey as service users before choosing to give back, while others gain confidence, skills and experience that lead to new opportunities. Their dedication, generosity and passion continue to make a lasting difference every day.

Equality, Diversity and Inclusion (EDI)

At FSN, Equality, Diversity and Inclusion is central to who we are and how we work. We want every child, young person, family, volunteer and colleague to feel welcomed, respected, valued and able to thrive. This year, we strengthened our commitment by becoming a signatory to the East Sussex VCSE Alliance EDI Charter and actively participating in the Rother EDI Forum, working with partners to share learning, challenge inequalities and champion inclusion across our communities.
Importantly, we have also established our own FSN Equality, Diversity and Inclusion Committee, bringing together colleagues who are passionate about making EDI part of everyday organisational life. The Committee will create a dedicated space to listen, learn and celebrate diversity, identify where we can improve, and ensure a wider range of voices and lived experiences influence our practice and decision-making. As it develops, we will encourage colleagues from across FSN to get involved, helping us build a culture where everyone feels a genuine sense of belonging, safety and opportunity.

Safeguarding

Safeguarding is at the heart of everything we do at FSN. During 2025–26, **134 safeguarding concerns** were recorded across our services, providing valuable insight into the challenges facing children, young people and families while enabling early, proactive support.

Our experienced Safeguarding Team meets weekly to review concerns, oversee complex cases and ensure consistent, high-quality decision-making. Working closely with schools, health professionals, local authorities and community partners, we take a coordinated Whole Family Wellbeing approach that reduces risk, strengthens resilience and helps prevent family breakdown.
This year's safeguarding themes highlighted the complex realities families face, including violence, unsafe living conditions, financial hardship and relationship difficulties. By creating safe, trusted environments and working collaboratively, we remain committed to helping every child and family feel protected, heard and supported.

7. Strengthening Partnerships to Improve Outcomes for our Communities

We know that lasting change is only possible through strong partnerships. Throughout the year, FSN strengthened relationships with local authorities, health services, education providers, housing organisations and the voluntary sector to ensure children, young people and families receive joined-up, coordinated support.
As our Whole Family Wellbeing approach evolved, partnership working became central to how we deliver services. We began developing integrated referral pathways across FSN, helping families access the right support at the right time while creating a more seamless experience.
FSN also played an increasingly active role in strategic partnerships across East Sussex, contributing to the Best Start in Life Board, Early Intervention and Neighbourhood Mental Health forums, ensuring the voices of local families influence future service development.

8. Governance

FSN Trustees:

- Judy Rogers – Chair
- Richard Cuff – Vice-Chair
- John French – Treasurer
- Rev'd Martin Harper
- Janet Wyatt
- Roger Elias
- Geoff Longmire
- Mary Osman
- Hayley Thomas
- Nigel Lloyd

FSN President

Mollie Green MBE

FSN Patrons

- Lord Lieutenant of East Sussex Andrew Blackman
- Baroness Fookes DBE DL
- The Right Reverend Dr. Martin Warner MA PhD (retired 31.05.26)

Professional Advisors

Bankers
Lloyds, 17 Wellington Place,
Hastings, TN34 1NX

Auditors
Manningtons, Victoria House,
The Moor, Hawkhurst, Kent, TN18 4NR

FSN Registered Office:

66 London Road St Leonards on Sea
TN37 6AS

Registered Charity No. 208446
Registered Company No. 371615

www.fsncharity.co.uk

A HEARTFELT THANK YOU

To all the individuals, charities, companies and other organisations who have supported our work in the past year.

This includes contributions from:

- All Saints Church, Mountfield
- Barnett's Books
- Battle Bonfire Boyes
- Battle Methodist Church
- Bexhill Trust
- Bo Peep Pub
- Brede Carol Singers
- Brede Farmers Market
- Camber PCC
- Centurion Management
- Dan Lee Golf Day
- Eastbourne Downs Golf Club
- Easy Fundraising
- Francis & Eric Ford Trust
- Harrow Inn
- Hastings Crematorium
- Hastings District Netball League
- Hastings Old Town Carnival Association
- Hastings Winkle Club
- Holy Trinity Church
- Homelands Charitable Trust
- Humble Hub Market
- Little Common WI, Knit & Natter
- Magdalen & Lasher Charity
- MCT Solicitors, Eastbourne
- Out of the Blue
- Paragon Trust
- Robertsbridge Community
- Rotary Club of Hastings
- Smudgers Legacy Golf Day
- St Leonards Methodist Church
- St Luke's Church, Silverhill
- St Michael's Church, Bexhill
- Sussex Community Foundation
- Ted Baker Trust
- Winchelsea 2nd
- Wednesday Society
- Yubico Ltd.

Thank You!

Everything we have achieved this year has been possible because of the people who share our belief that every child, young person and family deserves the opportunity to flourish.

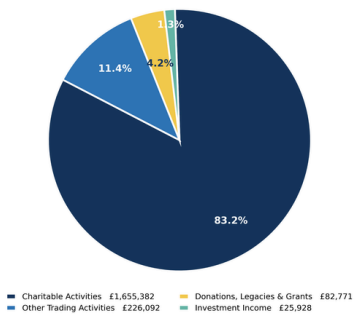
To the children, young people and families who place their trust in us, thank you for allowing us to be part of your journey. Your courage, resilience and experiences inspire us every day and continue to shape the way we grow and improve our services.

To our dedicated staff, volunteers and trustees, thank you for your compassion, professionalism and commitment. Through your care, expertise and unwavering support, you create safe spaces, build trusted relationships and change lives in ways that cannot be measured by numbers alone.

We are equally grateful to our funders, commissioners, donors, supporters and partners across health, education, housing, local government and the voluntary sector. Your belief in our mission enables us to reach more people and create lasting change.

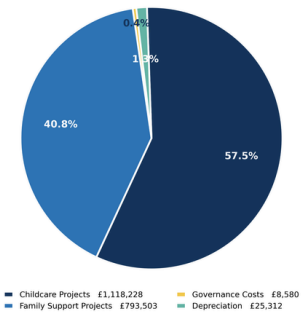
Together, we are building empowered and hopeful communities where children, young people and families can flourish—today and for generations to come.

Income by Source



Total £1,990,173

Where Does the Money Go?



Total £1,945,623

East Sussex County Council

NHS Sussex

Hastings Primary Care Network

COMMUNITY FUND

10. Looking Ahead

As we look to the year ahead, we do so with confidence, hope and an unwavering commitment to ensuring every child, young person and family has the opportunity to thrive. The challenges facing our communities continue to grow, but so too does our determination to respond with compassion, innovation and purpose. This year has established strong foundations for the future.

Through our new 2026–2031 Strategy and the formal adoption of our Whole Family Wellbeing approach, we have united every part of FSN behind one shared ambition: creating empowered and hopeful communities where families thrive. Over the coming year, we will strengthen early intervention, develop seamless pathways between our services and ensure families receive the right support at the right time, regardless of where their journey with FSN begins.

A defining milestone will be embedding our new organisational values – **SHINE**: Social Justice, Honesty and Integrity, Inclusion, Nurturing Potential, and Empathy and Kindness. Developed by our staff, these values will shape our culture, guide every decision we make and ensure dignity, compassion and belonging remain at the heart of everything we do.

We will begin delivering our ambitious Young People Strategy, developing new preventative programmes that strengthen identity, resilience, belonging and positive relationships, while continuing to enhance Dragonflies, My Time and our wider family support offer. A key development will be our Young People Support Network, a community-based programme focused on identifying risks earlier, reducing vulnerability to exploitation and building trusted relationships, connection and belonging so that young people feel safe, valued and equipped to flourish. Alongside this, we will explore sustainable partnerships and opportunities to extend our reach across East Sussex, enabling more children, young people and families to benefit from FSN's relationship-based approach.

Above all, we will continue listening to the people we serve, learning from lived experience and working alongside our partners, staff and volunteers to shape services that create lasting change. We believe every child deserves hope, every family deserves opportunity and every community deserves the chance to flourish. Together, we will continue building a future where children, young people and families are not only supported through adversity but empowered to realise their potential and thrive for generations to come.



Supporting children,
young people and families